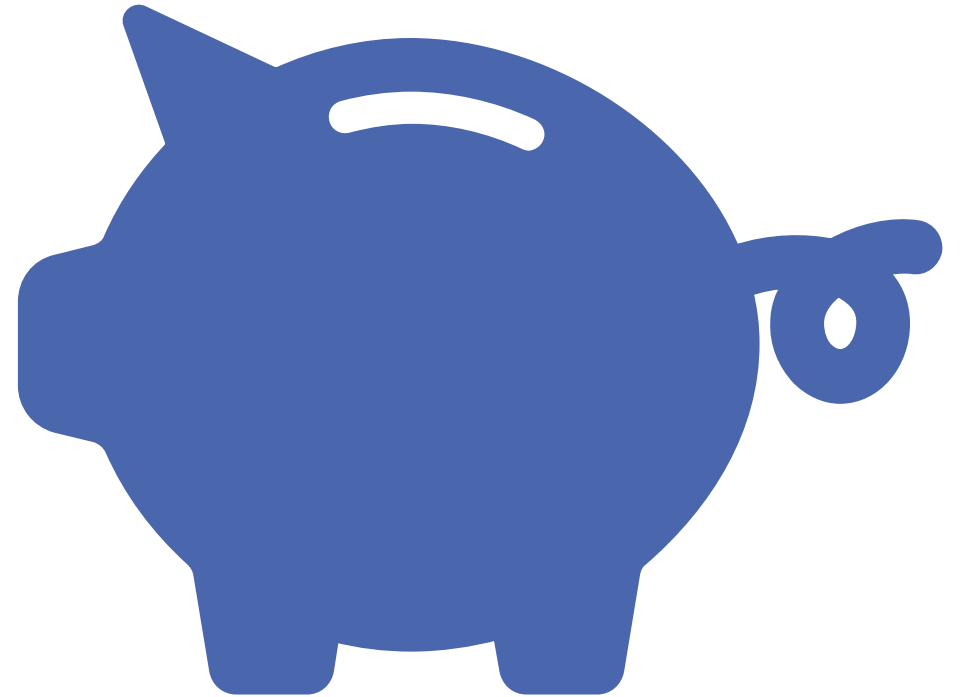


# Pension 101

IFPTE Local 21 City of San Jose, 2018



---

## Defined BENEFIT

---

You and the employer pay into a fund throughout your career

---

When you retire, you get a guaranteed stipend, set according to a formula.

What is a Pension?

## Defined Contribution

### **RISK**

Individual fund means more volatility & low risk tolerance

### **MANAGEMENT**

You manage the fund on your own, paying fees to Wall Street investment managers

### **COST**

Defined Contributions plans cost 2x as much as pensions to administer

### **BENEFIT**

No guaranteed benefit, what you have is what you get

**VS**

## Defined Benefit

### **RISK**

Pooled investments means less volatility & higher risk tolerance.

### **MANAGEMENT**

Professionally managed by fund managers

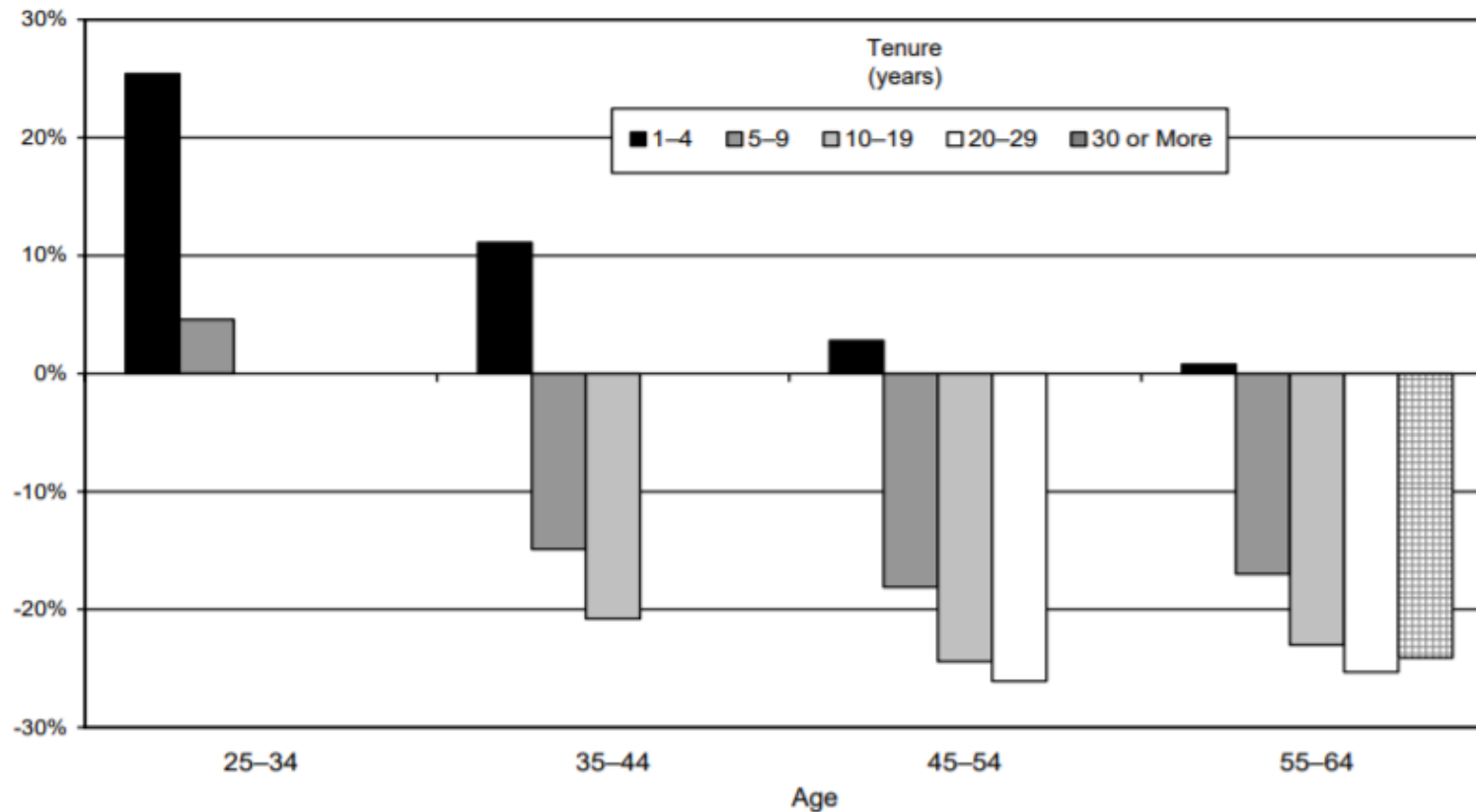
### **COST**

Lower fees and overall higher investment returns.

### **BENEFIT**

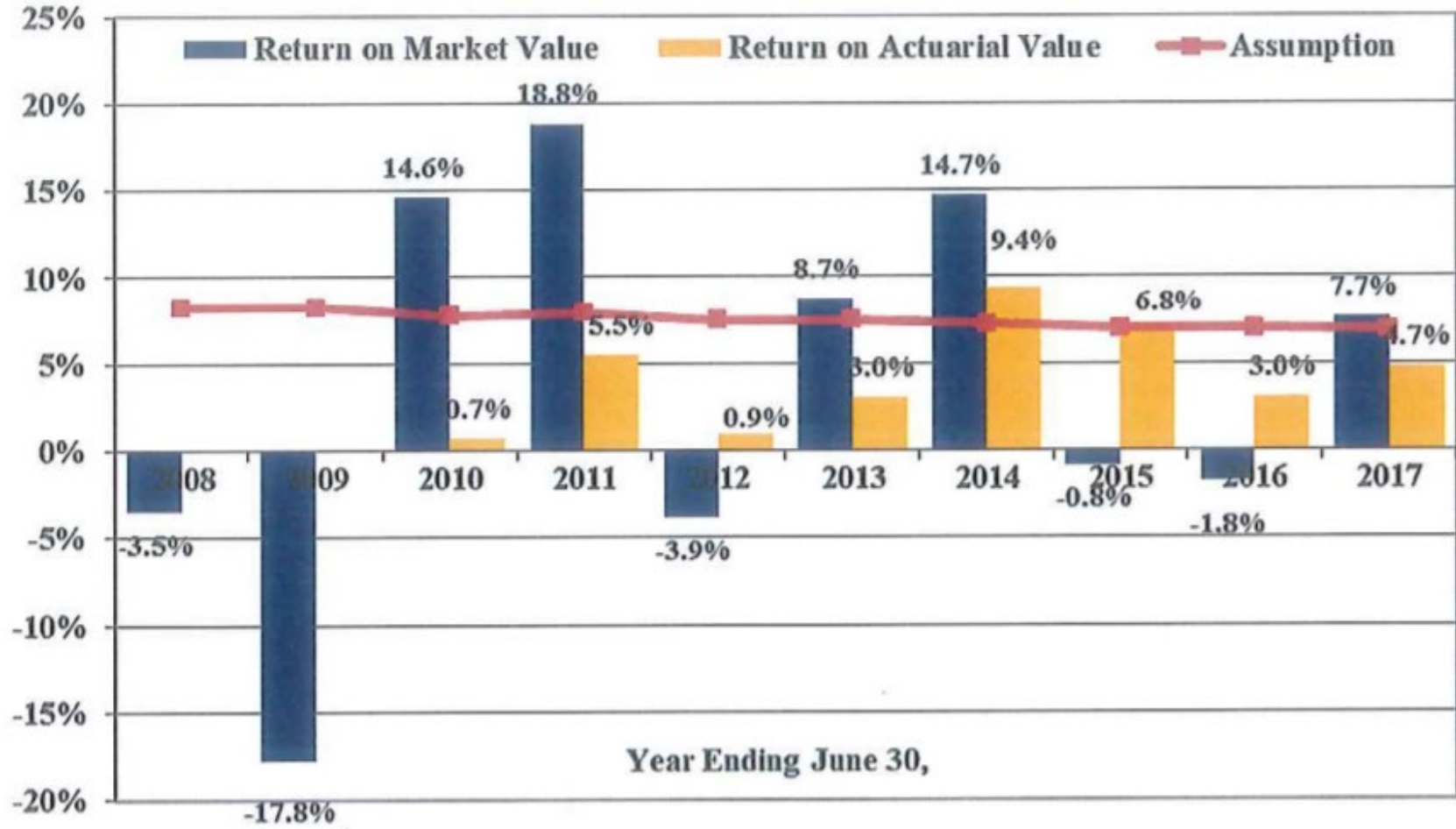
Guaranteed benefit, secure form of retirement.

**Figure 2**  
**Change in Average Account Balances From Jan. 1, 2008–Jan. 20, 2009, by Age and Tenure, Among 401(k) Participants With Account Balances as of Dec. 31, 2007**



Sources: 2007 Account Balances: Tabulations from EBRI/ICI Participant-Directed Retirement Plan Data Collection Project; 2008 and 2009 account balances: EBRI estimates. The analysis is based on all participants with account balances at the end of 2007 and contribution information for that year.

## Historical Rates of Return





How does it work?

## Step One You're Hired!

- You've started a great career at a union job. Congratulations!
- Each month, you see a bit of money coming out of your check for your pension

### Employees hired before 2013

- 3/11ths of Normal Cost

### Employees Hired After 2013

- 50% of Normal Cost

## Step Two Building Years of Service

- Each year, as you win better wages and regular step increases through collective power, your pension benefit will go up.
- As you accumulate years of service, this will also increase your potential benefit.
- Both Tier 1 and Tier 2 require 5 years to “vest”





## Tier 1

- $2.5\% \times \text{Years of Service} \times \text{Final Year's Salary}$  (75% cap) at age 55

## Tier 2

- $2.0\% \times \text{Years of Service} \times \text{Final Three Years Average Salary}$  (70% cap) at age 62

## Pension Formulas

You reach age 55  
with 30 years of  
service in the city

Your final salary  
is \$100,000

$$2.5\% \times 30 \times \\ \$100,000 =$$

\$75,000 per year

Tier 1 Example

You reach age 62  
with 30 years of  
service

Your compensation for  
your last three years

- \$100,000
- \$103,000
- \$106,090

Average: \$103,030

$2.0\% \times 30 \times$   
 $\$103,030 =$

**\$61,818 per  
year**

Tier 2 Example

## Step Three RETIREMENT

Once you officially retire, you begin receiving benefits according to the formula we just described

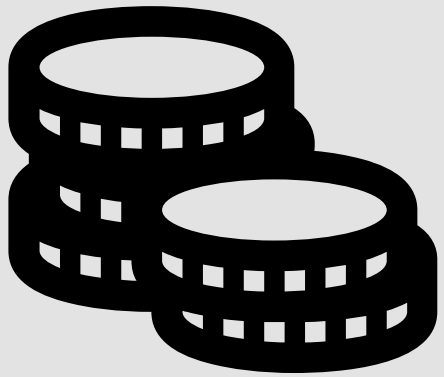


# Step Four

- You enjoy a happy, work-free life with your family
- You also enjoy cost of living adjustment so that your pension keeps pace with inflation:
  - Tier 1 – 3% COLA
  - Tier 2 – Either CPI-U or 2%, whichever is lower. Those with less than 26 years of service will have a pro-rated maximum COLA (1.25%-2.0%)



# How do you Fund a Pension?



MARKETS

# The Pension Hole for U.S. Cities and States Is the Size of Germany's Economy

Many retirement funds could face insolvency unless governments increase taxes, divert funds or persuade workers to relinquish money they are owed

Opinion

## Walters: Pension fund earnings keep rising — so why still crushing debts?


Schools, local governments are stressed despite California's booming economy and tax revenues surpassing projections.

Pension costs are threatening public services all over California. It has to stop.



BY CHUCK REED  
Special to The Bee

## California teacher pension debt swamps school budgets

By [Jessica Calefati](#)  | July 22, 2018 | [K-12 EDUCATION](#)

What you've  
Probably  
Heard about  
Pensions...

News

## Will San Jose's pension costs consume revenue from new taxes?



# Start with the Basics...

What is in the pension fund?

Employer contributions

Employee Contributions

Investment Returns

	2017
Receivables	\$ 68,585
Investments at fair value	1,918,487
Capital assets	1,448
<b>Total Assets</b>	<b>1,988,520</b>
Current liabilities	15,728
<b>Total Liabilities</b>	<b>15,728</b>
<b>Plan Net Position</b>	<b>\$ 1,972,792</b>

*Numbers in Thousands*



Funded Ratio

Normal Cost

Discount Rate

Unfunded Actuarial Liability (UAL)

Annual Required Contribution (ARC)

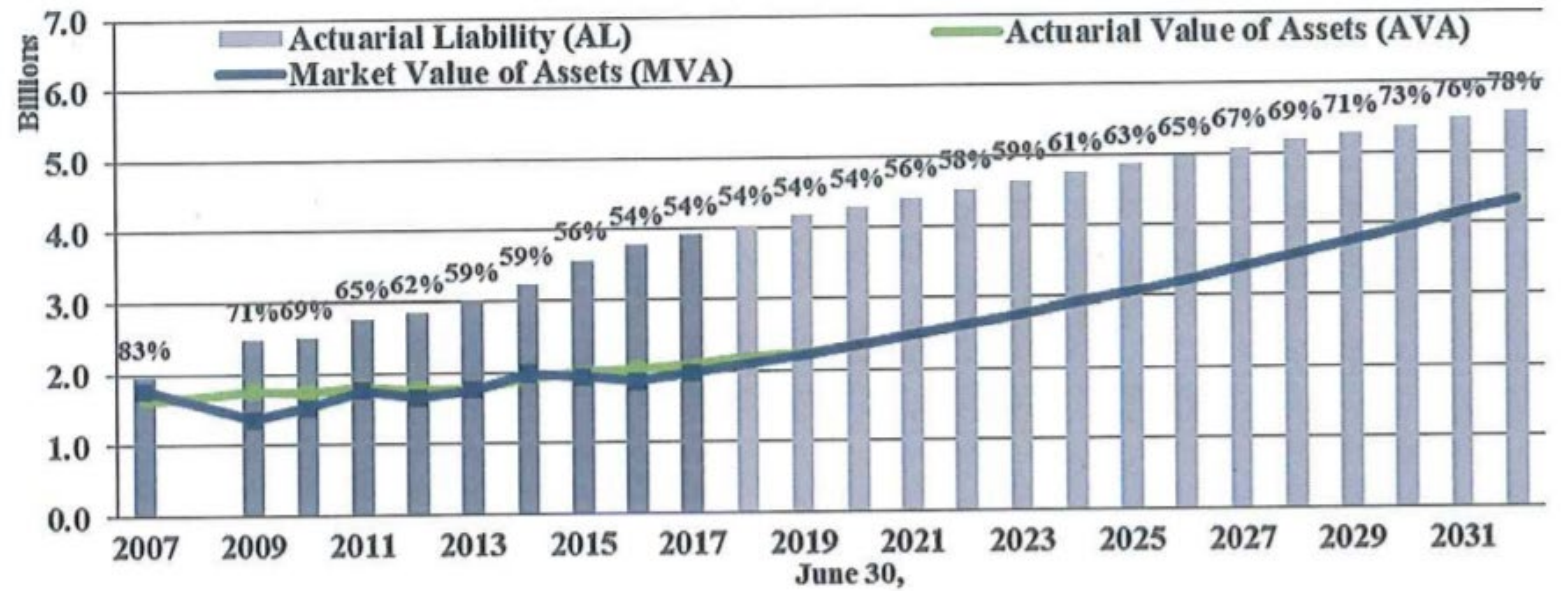
## Important Pension Terms

# Funded Ratio

*Value of Assets over Actuarial Liabilities*

What it is NOT: an indication of the health of the fund

### Assets and Actuarial Liability 2007-2032



# Normal Cost

- Projected cost of providing retirement benefits for a current, active employee in one year, minus expected investment earnings
- To make an estimate of future benefit costs, need to make assumptions about:
  - Years of service at retirement
  - Age at retirement
  - Final salary
  - Investment returns
  - Mortality
- Normal Cost + Investment Returns = Total Cost of future Benefits for One Year

**Table I-3**  
**Changes in Unfunded Actuarial Liability**

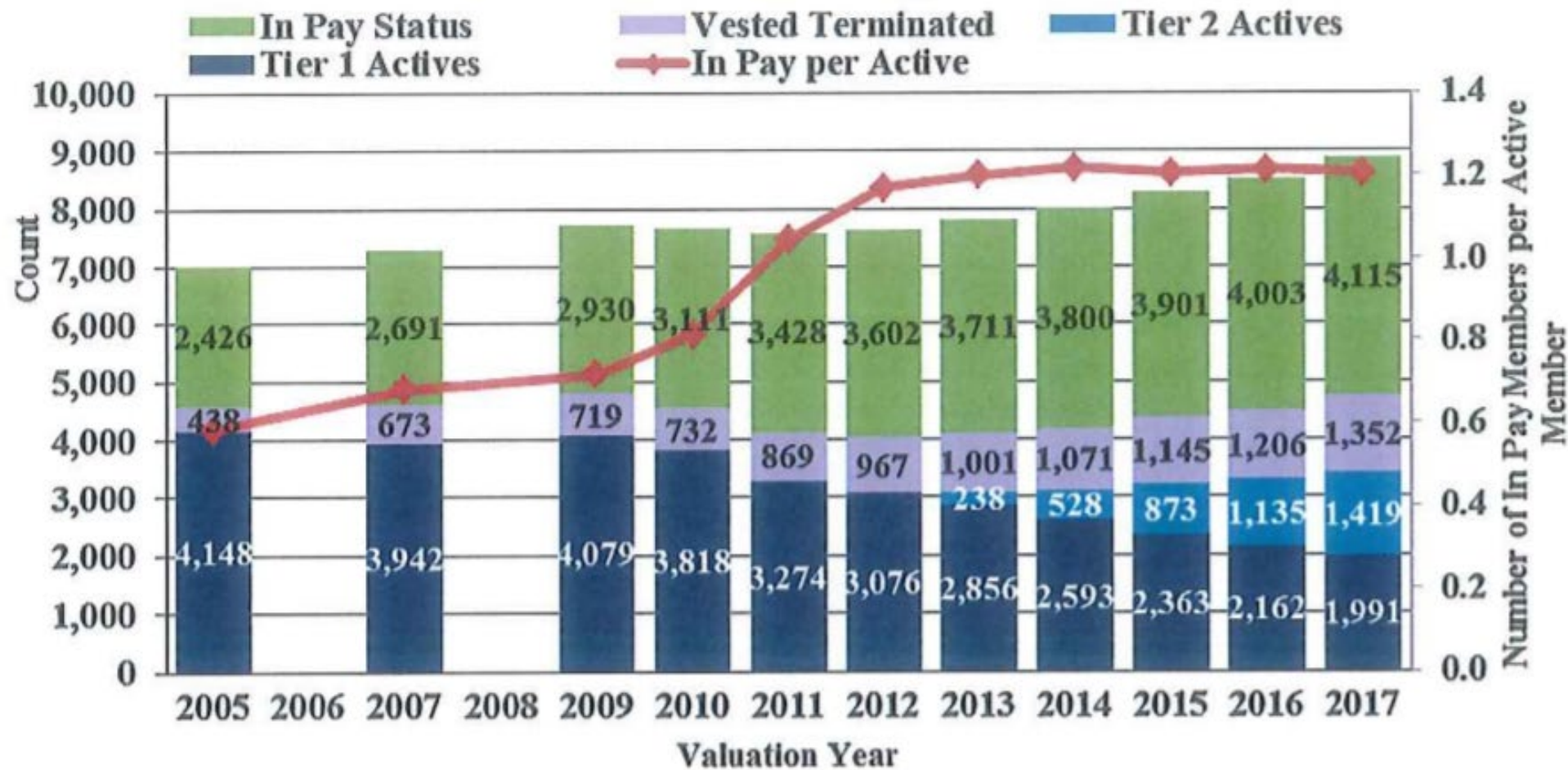
	2009	2010	2011	2012	2013	2014	2015	2016	2017	Total
<b>Discount Rate</b>	7.75%	7.95%	7.50%	7.50%	7.25%	7.00%	7.00%	6.875%	6.875%	
<b>Source</b>										
AVA (G)/L	\$ 86.5	\$ 124.1	\$ 82.2	\$ 119.3	\$ 76.5	\$ (39.7)	\$ 3.6	\$ 81.5	\$ 44.6	\$ 578.7
Liability (G)/L	62.2	(60.4)	(98.0)	(6.5)	(0.1)	16.9	38.2	36.0	16.6	4.8
Assumption Changes	228.8	(59.4)	187.5	0.0	63.7	103.4	191.5	60.2	(15.6)	760.2
Benefit Changes	0.0	0.0	0.0	(43.1)	0.0	0.0	0.0	0.0	13.8	(29.3)
Contributions	<u>14.0</u>	<u>47.0</u>	<u>28.9</u>	<u>26.8</u>	<u>12.4</u>	<u>12.2</u>	<u>8.8</u>	<u>8.8</u>	<u>11.1</u>	<u>170.0</u>
<b>Total UAL Change</b>	<b>\$391.5</b>	<b>\$ 51.4</b>	<b>\$200.6</b>	<b>\$ 96.5</b>	<b>\$152.5</b>	<b>\$ 92.8</b>	<b>\$242.1</b>	<b>\$186.6</b>	<b>\$ 70.5</b>	<b>\$1,484.4</b>

*Dollar amounts in millions*

## Discount Rate

- Used to “Discount” the Normal Cost Calculation and the Unfunded Liability
- When the Discount rate is lowered, Normal Cost and Unfunded Liability go up
- Discount Rate should be based on historical experience

## Historical Membership Counts



# Unfunded Actuarial Accrued Liability (UAAL or UAL)

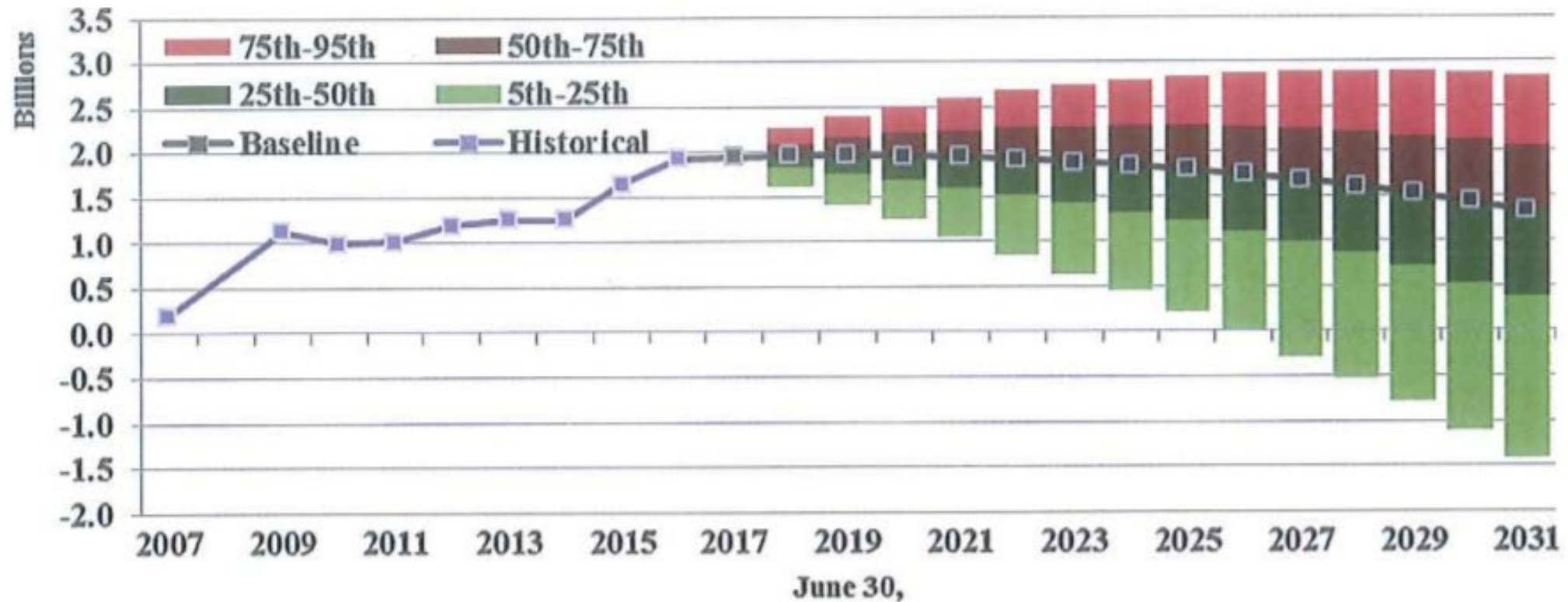
UAL occurs when the projected cost of future benefits for active employees surpasses projected fund assets

## What creates UAL?

- Unexpected changes in investment performance
- Changes in retiree life expectancy
- Selling investments at inopportune times to meet obligations

If Normal Cost calculations were exactly correct, we would have no unfunded liabilities

## Historical and Stochastic Projection of Unfunded Actuarial Liability



# Annual Required Contribution

- In order to pay off UAL, Actuaries and fund managers create a schedule to pay off the unfunded debt
  - This is called “amortization”
- Total amount isn't the most important thing: having a plan to pay it off is
- When calculating the total Employer Contribution, actuaries add an additional amount to pay off the unfunded liability over time
- **Employer Portion of Normal Cost + Amortized Payment of UAL = Annual Required Contribution**



Any Questions?

